



# **Risk Margin for the Runoff of Non-Life Insurance Reserves**

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# Valuation and cash flow prediction



Insurance contracts generate (random) insurance payment cash flows.

### Aim:

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**Predict** and **value** these insurance payment cash flows!

These predictions and valuations should always be based on the latest information available.

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# **Reserves and provisions**

- Prediction of the outstanding liabilities gives the (claims) reserves or the (claims) provisions.
- These reserves (or provisions)
  - should suffice to meet all future payments
     ⇒ reserves and solvency;
  - are the basis for future premium calculations;
  - determine the risk management process.
- These reserves are the most important insurance position at all.

### What are the main requirements that these reserves should fulfill?



# Full balance sheet approach

#### Balance sheet should be valued in a market-consistent way:

- market values where available;
- marked-to-model approach otherwise.

### • Insurance liabilities: No market values.

cash bonds loans mortgages equity real estate derivatives hedge funds property tax assets	other liabilities insurance liabilities	
assets	liabilities	

### • Therefore for reserves:

Market-consistent prediction of outstanding insurance liabilities in a marked-to-model approach.

• What does this exactly mean?



# **Technical provisions**

- Solvency II Directive 2009/138/EC: Insurance liabilities should be valued at the amount for which they could be exchanged between knowledgeable willing parties in an arm's length transaction.
- The resulting amount is called technical provisions.
- The technical provisions are the sum of the **best-estimate reserves** and the **risk margin**.
- What are best-estimate reserves? Why a risk margin?

**deterministic** best-estimate reserves  $\iff$  **stochastic** claims payments

### Best-estimate reserves for outstanding liabilities

• "The best-estimate should correspond to the probability weighted average of future cash flows taking account of time value of money."

Mathematical model:  $(\Omega, \mathcal{F}, \mathbb{P}, (\mathcal{F}_t)_{t \in \mathbb{N}})$  filtered probability space:

- $\mathcal{F}_t$  information available at time  $t \in \mathbb{N}$ ;
- $\varphi = (\varphi_t)_{t \in \mathbb{N}}$  stochastic discount function (financial deflator);
- $\mathbf{X} = (X_t)_{t \in \mathbb{N}}$  insurance liability cash flow,  $(\mathcal{F}_t)_{t \in \mathbb{N}}$ -adapted.

**Best-estimate reserves** at time  $k \in \mathbb{N}$  for liabilities  $(X_t)_{t>k}$  (see [3])

$$\mathcal{R}_k(\mathbf{X}) \;=\; \sum_{t>k} \; \mathbb{E}\left[ \left. rac{arphi_t}{arphi_k} \; X_t 
ight| \mathcal{F}_k 
ight].$$

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# Stochastic discounting of best-estimate reserves

- Find appropriate stochastic model  $(\Omega, \mathcal{F}, \mathbb{P}, (\mathcal{F}_t)_{t \in \mathbb{N}})$  and
  - $\varphi = (\varphi_t)_{t \in \mathbb{N}}$  stochastic discount function (financial deflator),
  - $\mathbf{X} = (X_t)_{t \in \mathbb{N}}$  insurance liability cash flow,

and calculate best-estimate reserves at time  $k \in \mathbb{N}$ 

$$\mathcal{R}_k(\mathbf{X}) = \sum_{t>k} \mathbb{E} \left[ \frac{\varphi_t}{\varphi_k} X_t \middle| \mathcal{F}_k \right]$$

• In general, with  $(r_t^{(k)})_{t\geq 0}$  risk-free term structure at time k,

$$\mathcal{R}_k(\mathbf{X}) \neq \sum_{t>k} \frac{1}{\left(1+r_{t-k}^{(k)}\right)^{t-k}} \mathbb{E}\left[X_t | \mathcal{F}_k\right],$$

due to options, guarantees, inflation, etc.

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# Risk margin or market-value margin MVM

**deterministic best-estimate reserves**  $\iff$  **stochastic claims payments** 

- How reliable is the prediction  $\mathcal{R}_k(\mathbf{X})$  for  $(X_t)_{t>k}$ ?
- A risk averse agent asks for a **risk margin** (market-value margin) for possible shortfalls in this prediction.
- The **technical provisions** (market-consistent value) for the outstanding insurance liabilities are then given by

$$\mathcal{R}_k^{(*)}(\mathbf{X}) = \mathcal{R}_k(\mathbf{X}) + \mathrm{MVM}_k(\mathbf{X}).$$

• How should we calculate this risk margin  $MVM_k(\mathbf{X})$ ?

# Solvency at time k



Solvency is given at time k iff:

- **(**) asset values cover technical provisions  $\mathcal{R}_k^{(*)}(\mathbf{X})$  at time k, and
- **2** the possibility of an asset deficit  $AD_{k+1} > 0$  at time k + 1 is sufficiently small (measured by an appropriate risk measure).

# **Conclusions for solvency calculation**

We need a stochastic model that allows for:

**(**) calculation of best-estimate reserves  $\mathcal{R}_k(\mathbf{X})$  at time k;

- **2** calculation of risk margin  $MVM_k(\mathbf{X})$  at time k;
- modeling of asset deficit  $AD_{k+1}$  at time k+1.

Note: Everything holds true for life and non-life insurance.



# Risk margin in non-life insurance

- We give 3 different approaches for the calculation of the risk margin.
- In non-life insurance one often assumes that claims payments X are independent from financial market developments. This implies

$$\mathcal{R}_k(\mathbf{X}) = \sum_{t>k} \mathbb{E} [X_t | \mathcal{F}_k] P(k,t),$$

with P(t,k) price of the zero coupon bond with maturity t at time k.

• The claims development result (CDR) at time k + 1 is given by

$$\operatorname{CDR}(k+1) = \left(\sum_{t>k} \mathbb{E}\left[X_t | \mathcal{F}_k\right] P(k+1,t)\right) - \left(X_{k+1} + \mathcal{R}_{k+1}(\mathbf{X})\right).$$



The CDR at time k+1

$$\operatorname{CDR}(k+1) = \left(\sum_{t>k} \mathbb{E}\left[X_t \middle| \mathcal{F}_k\right] P(k+1,t)\right) - \left(X_{k+1} + \mathcal{R}_{k+1}(\mathbf{X})\right)$$

considers the **update of information**  $\mathcal{F}_k \mapsto \mathcal{F}_{k+1}$ :

- CDR(k+1) < 0: additional capital is needed;
- CDR(k + 1) > 0: we have a gain in the P&L statement.





# Risk margin: approach 1



### Cost-of-capital risk margin:

 Calculate the solvency capital requirement (SCR) for possible shortfalls in this CDR position.

 $\implies$  This provides **risk measure**  $\rho_k$  for accounting year k+1.

**2** The risk margin should be related to this SCR  $\rho_k$ .

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# Market-value margin 1 (current solvency practice)

The first cost-of-capital (CoC) approach defines the risk margin as

$$\mathrm{MVM}_{k}^{(1)}(\mathbf{X}) = r_{\mathrm{CoC}} \cdot \sum_{t>k} w_{t} \cdot \rho_{k},$$

where

- $\rho_k$  risk measure (SCR) for possible shortfalls in CDR(k+1);
- $r_{\text{CoC}}$  cost-of-capital rate  $> r_0^{(k)}$  (risk-free rate at time k);
- $(w_{k+1}, w_{k+2}, w_{k+3}, \ldots)$  expected runoff of the outstanding liabilities  $(X_{k+1}, X_{k+2}, X_{k+3}, \ldots)$  at time k.

**Interpretation.** The risk margin from this CoC approach should reflect the reward for risk bearing, i.e. an investor provides the SCRs  $w_t \cdot \rho_k$  and therefore receives a rate of return  $r_{\rm CoC} > r_0^{(k)}$  on these SCRs.



# Difficulties with the market-value margin 1

$$\mathrm{MVM}_{k}^{(1)}(\mathbf{X}) = r_{\mathrm{CoC}} \cdot \sum_{t>k} w_{t} \cdot \rho_{k},$$



- runoff or going-concern view?
- stand-alone or diversified?
- o per line-of-business or whole insurance portfolio?

② Choice of 
$$r_{
m CoC}$$
? Is  $r_{
m CoC} = r_0^{(k)} + 6\%$  appropriate?

w<sub>t</sub> · ρ<sub>k</sub> is not a risk-based approximation to the SCRs ρ<sub>t</sub> in accounting years t > k.



# Risk margin: approach 2 (Salzmann-W. [1])

For simplicity, we choose nominal reserves, i.e.  $P(k,t)\equiv 1.$ 

Then

$$\operatorname{CDR}(k+1) = \sum_{t>k} \mathbb{E} \left[ X_t | \mathcal{F}_k \right] - \sum_{t>k} \mathbb{E} \left[ X_t | \mathcal{F}_{k+1} \right].$$

This implies for t > k

$$\mathbb{E}\left[\left.\mathrm{CDR}(t)\right|\mathcal{F}_k\right] = 0,$$

and, moreover,

CDR(k+1), CDR(k+2),... are uncorrelated (not independent).

This follows because successive best-estimate predictions are martingales.

# Split of total uncertainty

Uncorrelatedness provides the total prediction variance decomposition

$$\operatorname{Var}\left(\sum_{t>k} \operatorname{CDR}(t) \middle| \mathcal{F}_k\right) = \sum_{t>k} \operatorname{Var}\left(\operatorname{CDR}(t) \middle| \mathcal{F}_k\right).$$
(1)

- Formula (1) gives a **risk-based allocation** of the total uncertainty measured by the prediction variance to individual accounting years.
- In many models we can explicitly calculate Var (CDR(t) | F<sub>k</sub>), e.g. Γ-Γ Bayes chain ladder model of Salzmann-W. [1].

# Market-value margin 2 (split of total uncertainty)

The second cost-of-capital (CoC) approach defines the risk margin as

$$\mathrm{MVM}_{k}^{(2)}(\mathbf{X}) = r_{\mathrm{CoC}} \cdot \sum_{t > k} \Phi \cdot \mathrm{Var} \left( \mathrm{CDR}(t) | \mathcal{F}_{k} \right)^{1/2},$$

where

- $\rho_t = \Phi \cdot \operatorname{Var} \left( \operatorname{CDR}(t) | \mathcal{F}_k \right)^{1/2}$  standard deviation risk measure for possible shortfalls in  $\operatorname{CDR}(t)$  on security level  $\Phi > 0$ ;
- $r_{\text{CoC}}$  cost-of-capital rate  $> r_0^{(k)}$  (risk-free rate at time k).

### Remarks.

- This provides a risk-adjusted market-value margin.
- Other (multi-period) risk measures are too involved and do not lead to applicable solutions (nested simulations).

# Risk margin: approach 3 (economic approach)

**Idea:** The technical provisions  $\mathcal{R}_k^{(*)}(\mathbf{X})$  should be a market-consistent price for the outstanding insurance liabilities:

- a rational investor calculates under risk aversion a margin for non-hedgeable (insurance technical) risks.
- In economic theory this is usually done with **utility functions** and/or with **probability distortions**.

For non-life claims reserving **probability distortions** are a feasible way, see W. et al. [3], Section 2.6.



# Market-value margin 3 (chain-ladder framework 1/2)

For a particular chain-ladder claims reserving model (W.-Merz [4]):

• Best-estimate reserves:

$$\mathcal{R}_k(\mathbf{X}) = C_k \left(\prod_{t>k} f_t - 1\right),$$

where  $C_k$  are the cumulative payments at time k and  $f_t$  are the so-called chain-ladder factors.

• Technical provisions:

$$\mathcal{R}_{k}^{(*)}(\mathbf{X}) = C_{k} \left(\prod_{t>k} f_{t}^{(*)} - 1\right),$$

where  $f_t^{(*)}$  are the risk-adjusted chain-ladder factors.



# Market-value margin 3 (chain-ladder framework 2/2)

• Risk margin:

$$\mathrm{MVM}_k^{(3)}(\mathbf{X}) = \mathcal{R}_k^{(*)}(\mathbf{X}) - \mathcal{R}_k(\mathbf{X}) = C_k \left(\prod_{t>k} f_t^{(*)} - \prod_{t>k} f_t\right).$$

• Risk-adjusted chain-ladder factors: a sensible choice is

$$f_t^{(*)} = (f_t - 1) \exp\{h_t(\alpha)\} + 1 > f_t,$$

for  $h_t(\alpha) > 0$  a positive function of the risk aversion parameter  $\alpha$ .

# Case studies: private liability insurance



Expected runoff pattern of risk margins  $MVM_k^{(i)}(\mathbf{X})$  for approaches i = 1, 2, 3.

## Case studies: life-time annuity



Expected runoff pattern of risk margins  $MVM_k^{(i)}(\mathbf{X})$  for approaches i = 1, 3.

## Case studies: motor third party liability insurance



Expected runoff pattern of risk margins  $MVM_k^{(i)}(\mathbf{X})$  for approaches i = 1, 2.



# Case studies: general liability insurance



Expected runoff pattern of risk margins  $MVM_k^{(i)}(\mathbf{X})$  for approaches i = 1, 2.

## Case studies: property insurance



Expected runoff pattern of risk margins  $MVM_k^{(i)}(\mathbf{X})$  for approaches i = 1, 2.

## Case studies: health insurance



Expected runoff pattern of risk margins  $\mathrm{MVM}_k^{(i)}(\mathbf{X})$  for approaches i=1,2.



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