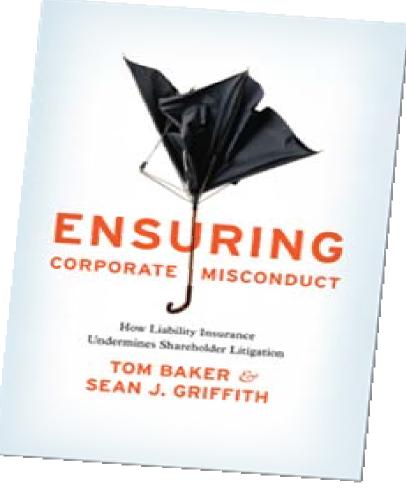
D&O Insurance and the Ability of Shareholder Litigation to Deter

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D&O Insurance and Corporate Governance



Deterrence is the *raison d'être* of shareholder litigation.

Insurance subverts deterrence and makes shareholder litigation look like waste.

Side A

"... the Insurer will pay on behalf of the Directors and Officers Losses which the Directors and Officers shall become legally obligated to pay"

> - Insurer pays individuals for losses the corp cannot indemnify.

Side B

"... the Insurer will pay on behalf of the Company Losses for which the Company has, to the extent permitted or required by law, indemnified the Directors and Officers ... as a result of a Claim ... against the Directors and Officers"

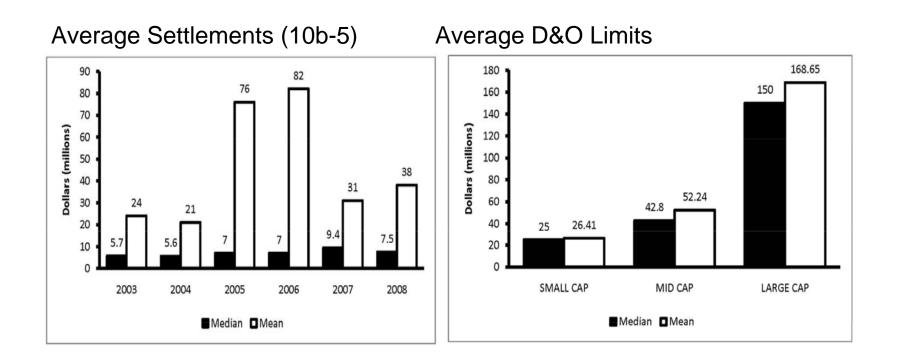
> - Insurer pays **corp** for corp's obligations to individuals.

Side C

"... the Insurer will pay on behalf of the Company Loss which the Company shall become legally obligated to pay as a result of a Securities Claim ... against the Company for a Wrongful Act"

> - Insurer pays **corp** for corp's own losses as a defendant.

Shareholder Litigation Settlements and D&O Policies



Deterrence is the *raison d'être* of shareholder litigation.

Insurance subverts deterrence and makes shareholder litigation look like waste.

Unless the insurer-insured relationship introduces some constraint on the insured.

Reintroducing Deterrence

- 1.Through pricing
- 2.Through monitoring
- 3. Through selective payment of claims

Pricing and Deterrence

Insurers do seek to price to risk.

- Financial factors:
 - Industry
 - Maturity
 - Market capitalization
 - Volatility
- Governance:
 - Not (primarily) charter provisions
 - "Culture" and "Character"

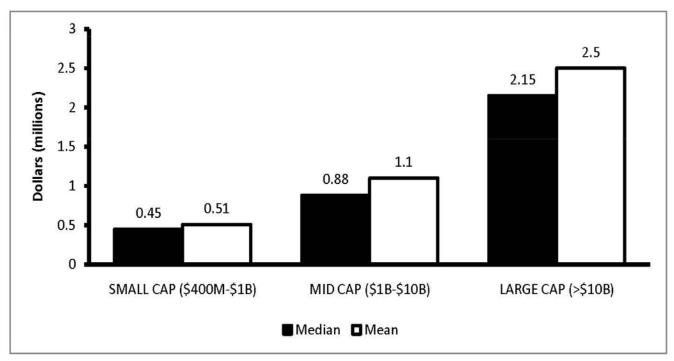


When Mr. Wirthmore began wearing a crown at board meetings, no one said a word about it...but they did vote unanimously to up their D&O policy limits.

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But does pricing = deterrence?

D&O Premiums



Selective Settlement and Deterrence

 Defendant controls the defense (unlike other forms of insurance), but insurer has veto power over settlement.

BUT:

- Effect of settlement demand within limits ...
 - Risk of "bad faith" failure to settle claim, making insurer liable beyond limits
 - Plaintiff and Defense Counsel collusion
- Absence of guidance: settlements all the way down

Coverage Defenses and Deterrence

Exclusions (especially the "Fraud" exclusion)

- Policy language: "Actual" fraud determined by "adjudication"
- Strategic pleading: Recklessness
- Rescission (for "Fraud in the Application")
 - Weakness of rescission threat given market constraint
 - But trade-offs to make insured pay into within limits settlements: "cashing-in coverage defenses"

The Disclosure Solution

Mandatory disclosure of:

- Premiums, limits, structure, and other policy details
- Amount and Structure of Coverage and Structure of Settlements
 - Who funds settlement and defense costs
 - In what proportion